



## Strategic Direction 2008

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**Mission** – To advise on, promote and provide support for waste avoidance and resource recovery consistent with the Waste Avoidance and Resource Recovery Act 2007.

**Vision** – Towards a zero waste environment.

### Leadership

*The Waste Authority will provide leadership where required, including setting a clear direction for the management and avoidance of waste and for resource recovery in WA.*

- 1.1 **Strategy** - The Authority will develop, review and communicate a Waste Strategy for the State, that sets out ambitious yet achievable targets and timeframes for delivery, and focussed support programs based on robust consultation and research.
- 1.2 **Policy** - The Waste Authority will develop and review positions on existing or emerging opportunities, problems, structures and processes to better guide appropriate interventions.

### Partnership

*The Waste Authority will work with others through partnerships and support programs.*

- 2.1 **Strategic partners** - The Waste Authority will partner with major stakeholder groups responsible for collection, processing or disposal of waste in order to extend its influence on the management of waste streams and processes in WA.
- 2.2 **Grant funding** - The Waste Authority will develop funding partnerships, including with major stakeholder groups.

### Interventions

*The Waste Authority will initiate interventions that deliver sustainable outcomes.*

- 3.1 **Opportunities** - The Waste Authority will identify opportunities and priorities for interventions, including through Product Stewardship Plans and Extended Producer Responsibility schemes, in consultation with industry and other stakeholders, and will assess their risks and scope approaches for implementation.
- 3.2 **Critical interventions** - The Waste Authority will develop targeted approaches that engage appropriate parties to implement necessary works.
- 3.3 **Security** - The Waste Authority will ensure an approach that is secure from the point of view of health, the environment and wise resource use.

### Governance

*The Waste Authority will operate within a feasible, transparent framework which has in place appropriate processes and systems to ensure effective delivery and accountability.*

- 4.1 **Authority support** - The Waste Authority will apply appropriate protocols, develop service and staffing agreements and approve budgets which ensure it is able to meet its legislative requirements.
- 4.2 **Decision making** - The Waste Authority will cause appropriate agendas and minutes for all meetings to be prepared and communicated to stakeholders, and will engage with stakeholders through forums and meetings to adequately inform decision making processes.
- 4.3 **Reporting** - The Waste Authority will cause regular reports on performance to be prepared so as to allow appropriate communication of progress against financial, administrative and strategic targets.
- 4.4 **Transparency** - The Waste Authority will ensure that its decision making process is transparent; and that outcomes of public funding are accessible to the community.

## Values

**The Authority will apply the following values (not in priority order) in assessing particular areas of activity.**

Overarching Values (i.e. does it target this..)

- A. Sustainability – does the proposed approach reflect an appropriate balance between social, environmental and financial considerations or does it contribute to a reduction in the net burden from an activity?
- B. Resource efficiency – does the proposed action increase the unit output from resources such as water or energy or does it reduce waste?
- C. Community empowerment – does the proposed action provide the community with an active role to play in purchasing, using or disposing of a material?
- D. Innovation – is this a better approach for Australia/WA and what potential does it have for further adaptation?
- E. Community acceptance – does the proposed action have community support / is it likely to be supported by the WA community?
- F. Simplicity – does the proposed action represent a relatively simple way to approach to the issue and is it simple to implement and measure?

Characteristics of approach (i.e. how does it impact on this...)

- G. Overall system resilience – how will the proposed action improve robustness in waste management systems in WA?
- H. Local investment – how has the proposed action been appropriately structured to maximise certainty, longevity or security in a local (WA) investment context?
- I. Certainty of direction/acceptance – how is the proposed action consistent with or part of an expected and understood and communicated method for addressing the issue?
- J. Value for money – how will the direct benefit of the proposed action be measured in dollar terms ? (eg \$ per tonne)
- K. KPIs , targets and reporting – how does the proposed action incorporate appropriately transparent means for measuring/reporting internal performance and performance with respect to the targets in the Waste Strategy?
- L. Enhancing knowledge – how will the proposed action improve overall knowledge that is of benefit to others?
- M. Communication strategy – how will the proposed action ensure a clear self contained method for communicating its benefits to stakeholders of interest?